

The Market Sounding for

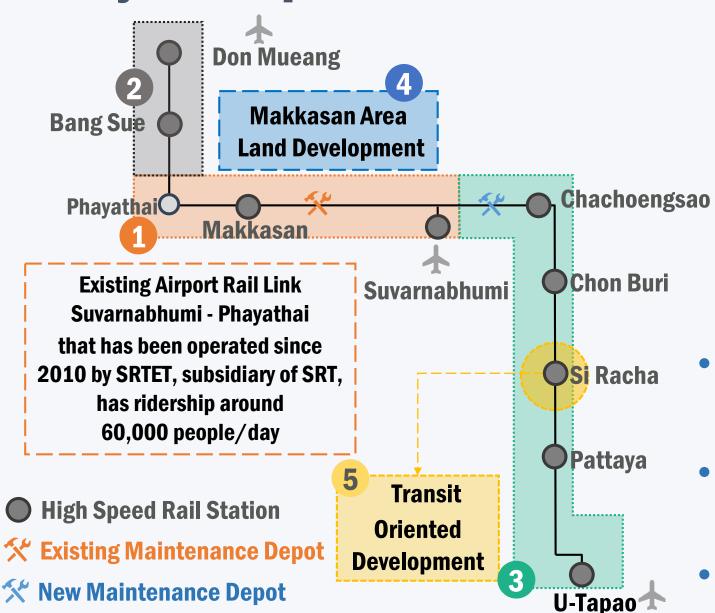
The High Speed Rail Linked 3 Airports Project

Fast Track for the Thai Future

21 MARCH 2018

- Overview of High Speed Rail Linked 3 Airports Project
 - High Speed Rail
 - Makkasan Area Land Development
- PPP Option and Project Return
- RFP Document Preparation
- Q&A (Investors' Opinions)

Project Scope



PROJECT

1 Existing ARL Suvarnabhumi-Phayathai



2 ARL Extension Phayathai-Don Mueang



3 High Speed Rail Bangkok-U-Tapao



4 Makkasan Area Land Development



- 5 Transit Oriented Development (TOD)
- Urban Line: Max 160 km/hr
 41 Min from Don Mueang to Suvarnabhumi
- Inter-City Line: Max 250 km/hr 101 Min from Don Mueang to U-Tapao
- New Depot at Chacheongsao

Project Overview on High Speed Rail





Daily Ridership Forecast

| Year | City Line | High Speed Rail | Red Line |
|------|-----------|-----------------|----------|
| 2023 | 106,010 | 41,190 | 138,700 |
| 2033 | 133,340 | 58,530 | 155,000 |
| 2043 | 162,420 | 72,060 | 198,140 |
| 2053 | 189,680 | 82,960 | 230,860 |
| 2063 | 201,320 | 87,620 | 245,430 |
| 2073 | 211,970 | 95,840 | 261,910 |

Ridership Forecast by Purpose

| Year | Business Purpose | Travelling Purpose | General Purpose |
|------|------------------|--------------------|------------------------|
| 2023 | 25.6% | 24.6% | 49.8% |
| 2043 | 24.2% | 30.6% | 45.2% |

Daily Ridership Forecast (Airport Related) in 2023

| | Don Mueang | Suvarnabhumi | U-Tapao | Others | Total |
|--------------|------------|--------------|---------|--------|--------|
| Don Mueang | - | 2,008 | 456 | 11,567 | 14,031 |
| Suvarnabhumi | 1,962 | - | 319 | 14,998 | 17,279 |
| U-Tapao | 537 | 343 | | 1,044 | 1,924 |
| Others | 10,595 | 14,272 | 973 | - | 25,840 |
| Total | 13,094 | 16,622 | 1,749 | 27,609 | 59,074 |

Passengers connected to 3 airports estimated to be 17% of total ridership (33,234 people/day)

Output Specification and Level of Service



| | Output Specification |
|---------------------------|---|
| Length of HSR | Approximately 220 km |
| Number of Stations | 15 Stations |
| Maximum Design Speed | Suvarnabhumi - U-Tapao: 280 km/hr Don Mueang - Suvarnabhumi: same as current system |
| Maximum Operation Speed | Suvarnabhumi - U-Tapao: 250 km/hr Don Mueang - Suvarnabhumi:160 km/hr |
| Operation Time | HSR: 06:00-22:00 City Line: 05:00-23:30 |
| Trackwork | Standard Gauge 1,435 mm |

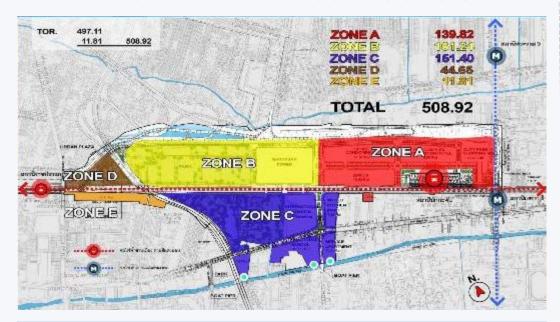
Signaling System

ETCS / CTCS / Digital-ATC

| | Level of Service |
|--|---|
| Train Service Availability | HSR: 98% City Line: 99% |
| Train Service Punctuality | HSR: 98% City Line: 99% |
| Train Availability | > 99.5% |
| Platform Screen Door Availability | > 99.5% |
| Escalator and Elevator Availability | > 99% |
| Ticket Issuing Machine Availability | > 99% |
| Automatic Gate Availability | > 99.8% |
| Customer Convenience | Temperature controlled inside rolling stock Customer convenience when buying ticket and in-out station |

Project Overview of Land Development

Around Makkasan Station



Zone A: 150 Rai : FAR 8:1 ARL Makkasan: 27.48 Rai

Rent: Upfront Fees: 3,009 Million THB

Rent during Construction: 25%, 50%, 75% of 1st operation

yearly rent for years 1-3

Rent during Operation: 504 Million THB in 1st operation year

Rent Increase: 10% every 3 years

Around Si Racha Station



Area: 25 Rai

Rent: Upfront Fees: 29 Million THB

Rent during Construction: 25%, 50%, 75% of 1st operation

yearly rent for years 1-3

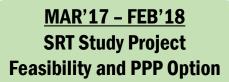
Rent during Operation: 5 Million THB in 1st operation year

Rent Increase: 10% every 3 years

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Bidding Timeline

Year 2018



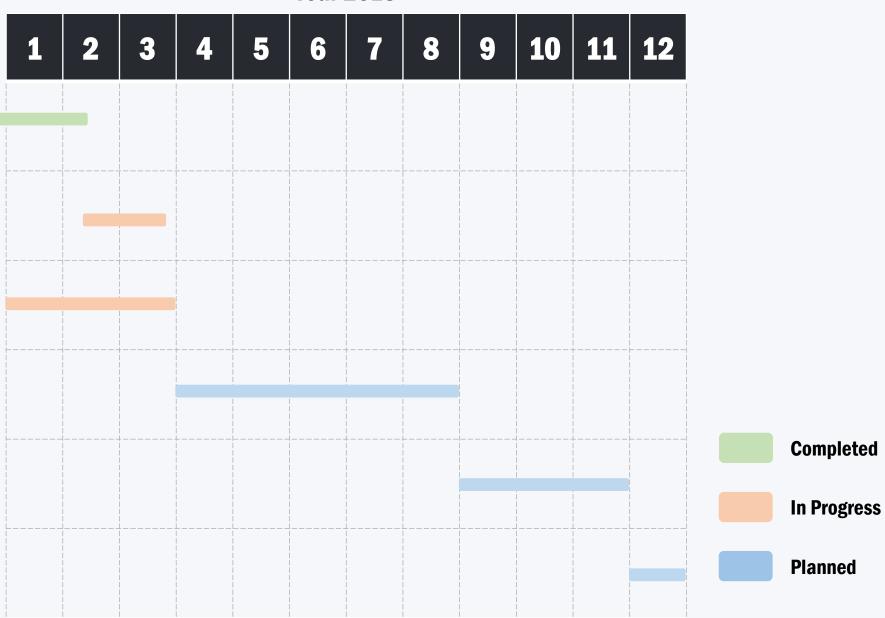
FEB'18 - MAR'18
EEC and Cabinet
Approve Project

JAN'18 - MAR'18
SRT Prepare Bidding
Document

APR'18 - AUG'18
Sell Bids, Preparation
and Submission

SEP'18 - NOV'18
Tender Evaluation,
Negotiation

DEC'18
Government Approval and
Contract Signing



Public and Private Sectors: Function, Responsibilities and Project Period

Design & Construction

Operation

Project Period

5 years

45 years

50 years

PPP Net Cost 50 Years



| Railway | |
|---------|--|
| | |

| Lists | Responsibilities of Public Sector | Responsibilities of Private Sector |
|---|--------------------------------------|---------------------------------------|
| Land Acquisition and Hand Over | ✓ | × |
| Relevant Rights | √ Rail Operation Rights | ✓ ARL Operation Rights |
| Civil Works (Other Project) | × | ✓ |
| Civil Works | × | ✓ |
| E&M | × | ✓ |
| Rolling Stock | × | ✓ |
| Operation and Maintenance | × | ✓ |
| Collect Revenue from Fare and Commercials | × | ✓ |

| TOD | | 3 |
|-----|--|---|
|-----|--|---|

| Lists | Responsibilities of Public Sector | Responsibilities of Private Sector |
|---|-----------------------------------|------------------------------------|
| Hand Over Land and Land Use Rights | ✓ | × |
| Land Development | × | ✓ |
| Public Utilities Development | × | ✓ |
| Operation and Maintenance | × | ✓ |
| Collect Revenue from the Development | × | ✓ |

Private sector pay land rent to SRT

State will provide subsidies to support Private sector

Estimated Project Capital Expenditures



| Estimated Initial CAPEX | Total (MTHB) |
|--------------------------|--------------|
| Land Acquisition | 3,570 |
| Civil Works | 120,515 |
| E&M | 24,712 |
| Rolling Stocks (Initial) | 15,491 |
| Others | 4,430 |
| Total (Including Design) | 168,718 |

| Estimated Initial CAPEX | Total (MTHB) |
|--------------------------|--------------|
| Makkasan Area | 40,193 |
| TOD around HSR Station | 3,513 |
| Public Utility | 1,449 |
| Total (Including Design) | 45,155 |

| Estimated Initial CAPEX | Total (MTHB) |
|-------------------------------|--------------|
| Right to Operate Existing ARL | 10,671 |
| Existing ARL Civil Works | 22,558 |
| Total | 33,229 |









High Speed Rail







Makkasan Land Development





Existing ARL Cost

Government

26,128 M THB Land Acquisition

----Existing ARL Civil Works

PPP ≈ 220,974 M THB E&M

Rolling Stocks

Project Management

Consultant, ICE

Right to Operate ARL

Investment for Makkasan

and Si Racha

Project IRR (Private's Perspective) 50 Years





Rail Business



Land Development





Total

NPV:

9,200

NPV:

30,100

NPV:

39,300

IRR:

6.85%

IRR:

10.77%

IRR:

B/C:

8.40%

B/C:

1.06

B/C: 1.35





Mixed-Used Building

EEC Head Quarters

Noted: Include 5 years' ramp-up period. Only in-out cash, and not debt, taken into account. Discount Rate: 6.06% for rail business and 6.55% for commercial business

1.18

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RFP Document Preparation



Tender Qualifications

- A single Juristic Person or Consortium (joint venture that isn't registered as juristic person) or Joint Venture (joint venture that is registered as a juristic person).
- All Juristic Person members shall be registered for at least 3 years.

Financial Qualifications



Net Worth

Total Assets- Total Liabilities Average for the last 3 years

Lead Firm's Net Worth >= 45,000 Million THB

0r

Lead Firm's Net Worth >= 25,000 Million THB
and the combined Net Worth of the other Firm(s)
(not over 2 firms) >= 20,000 Million THB
The Firm(s) in the combined Net Worth must have
at least 10,000 of its Net Worth

02

Letter of Intent & Cash & Cash Equivalent

Total >= 120,000 Million THB

Letter of Intent >= 120,000 Million THB¹

0r

Cash & Cash Equivalent >= 120,000 Million THB²

0r

Letter of Intent + Cash & Cash Equivalent >= 120,000 Million THB

¹Can combine for many banks

²Cash & Cash Equivalent - only lead firm counted

³After contract signed, financial close required within 180 days



Financial Qualifications

EPC Experience

Tenderer shall have experience in the areas of infrastructure designing, construction and E&M supply.

Operation and Maintenance Experience

Tenderer shall have at least 5 years' experience in operation and maintenance services for high speed rail, with 250 km/hr operating speed.

Land
Development
Experience

Tenderer shall have experience in real estate development as an investor or developer, or design & construction, or real estate management project.

Tenderer's sub-contractor's or supplier's experiences may be submitted to qualify the Tender Qualifications.



RFP Fee



Every Tenderer including all parties in the joint venture must pay 2 M THB each for the RFP fee

Bid Bond

4,000 M THB

Tender Evaluation Fee



Every Tenderer must pay 2 M THB for an evaluation of the tender.

Contract Signing Fee



Successful tenderer shall pay 2 M THB for Contract signing fee

Contract Security



Phase 1 Construction/Rolling Stock/E&M 12,000 M THB

Phase 2 Operation & Maintenance and Land Development 4,000 M THB



Evaluation Criteria

01

Envelope 1: General Qualifications

PASS/FAIL Evaluation for general qualifications

02

Envelope 2: Technical Qualifications

Scoring for technical qualifications. (Over 80 points required for a PASS)

03

Envelope 3: Financial

- BOQs for civil works and E&M systems in relation to business and financial plans
- Business Plan, including target customers, marketing plan, operation plan, risk and risk mitigation
- Financial Plan, including financial model in excel files, financial assumption, detailed CAPEX and OPEX
- Schedule of Government support
- Schedule of Benefits Sharing to Government

The successful tenderer is the tenderer who provides the highest remuneration to SRT in term of Net Present Value (NPV).

Note: Envelope 3 will only be opened when Envelopes 1 and 2 got a PASS evaluation.



Envelope 4: Additional instructions for project improvement

The Tenderer may provide additional instructions for project improvement to increase ridership and others. And whether to open this envelope (only of the successful tenderer) or not is subject to SRT's sole consideration.

Successful Tenderer



Must register
New Special Purposed Vehicles (SPV)
before contract signing

Debt to Equity Ratio (D/E ratio) of not exceeding 3 during contract period (50 years), is required

- Ownership of Thai firms total > 51% of SPV
- Lead firm's ownership requirement >= 30% of SPV
- Minimum other firms' requirement >= 5% of SPV
- Paid-up capital before signing contract 4,000 Million THB
- Paid-up capital before HSR operation 36,000 Million THB

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